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January 14, 2021

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Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

ENTERED
Office of Proceedings
March 25, 2021
Part of
Public Record

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Dana Hunt, Rail Logistics Manager with InterOceanic Corporation ("IOC"), located at 7 Renaissance Square, 7th Floor, White Plains, NY 10601.

IOC is a producer of granular and liquid fertilizers for agriculture. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to terminate traffic at our customers' facilities for movements from Pasadena, TX into New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the availability of single-line railroad service at our customers' facilities.

IOC looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. IOC welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

IOC will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

IOC supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in black ink that reads "Dana R. Hunt".

Cc: CSX Transportation, Inc.



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