

**The Belt Railway Company of Chicago
Police Department**
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Eric Jakubowski
Esteemed Chair of Railroad-Shipper Transportation Advisory Council

This letter is written with the utmost confidence to nominate Percy E. Fields, III to fill the vacancy on the RSTAC board. Mr. Fields is currently the President and General Manager of the Belt Railway Company of Chicago. He leads the BRC by example with integrity, inclusiveness and professionalism. Mr. Fields is well suited to represent small railroads on the board and brings personal and professional diversity in all facets of his life.

Mr. Fields grew up in a household supported by his father working for the railroad. He began his own railroad career almost 20 years ago as a conductor/switch-person with the Union Pacific Railroad. Displaying a strong work ethic, ability to learn, adapt and perform; Mr. Fields rose through the ranks at Union Pacific up to the level of General Manager at the Alton & Southern Railway. In 2019 the Belt Railway Company of Chicago recruited Mr. Fields to be their General Manager as their board recognized his leadership, experience and dedication to improving the industry was the best fit to move the BRC forward. Mr. Fields became President and General Manager of the BRC in 2022. He currently volunteers as a board member of the Traffic Club of Chicago; a group focused on improving the freight business in one of America's largest freight markets.

Since becoming President and General Manager Mr. Fields has made significant changes to improve safety, accountability, diversity and inclusion at the Belt Railway Company of Chicago. He displays approachable professionalism which makes him immediately effective in any setting.

I submit this nomination of Percy E. Fields, III with the most sincere belief that he will represent small railroads and the RSTAC professionally and effectively without hesitation.

A handwritten signature in black ink, appearing to read 'L. Barton', is written over a horizontal line.

Lieutenant Lindell Barton #5506
Belt Railway Police
lbarton@beltrailway.com
708-496-4040 – office
314-448-5961 - cell