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August 7, 2025

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The Honorable Patrick Fuchs
Chairman
Surface Transportation Board

Re: Nomination of Patricia Haver; Railroad-Shipper Transportation Advisory Council; Docket No.: EP 526 (Sub-No. 23)

Dear Chairman Fuchs:

I am writing to formally express my interest in nomination for appointment to the Railroad Shipper Transportation Advisory Council (RSTAC), under Docket No.: EP 526 (Sub-No. 23). With more than 27 years of leadership in freight rail, port logistics, and multimodal infrastructure planning, I bring a uniquely qualified perspective to national transportation policy. I understand, deeply, the role that transportation infrastructure plays in powering and sustaining the American economy—knowledge drawn from a successful career at the intersection of economic development, global supply chains and infrastructure advancement. My nationally recognized work for Class 1 and Class III railroads has helped strengthen transportation networks, enhance resiliency, and mitigate supply chain vulnerabilities.

I currently serve as Chief Commercial Officer of the North Carolina Railroad Company (NCRR), where I lead all commercial activities, strategic planning, engineering, economic development, real estate, safety, and government affairs. My leadership has shaped infrastructure priorities that improve both freight and passenger operations in North Carolina—one of the fastest-growing states and economies in the nation, lauded for its innovative and forward-thinking infrastructure planning.

My portfolio includes high-impact transportation initiatives such as:

- **The Carolina and Piedmont Passenger and Freight Improvement Program**, a multi-jurisdictional initiative—supported by a \$105 million CRISI grant to enhance multimodal corridor efficiency.
- **Strategic rail infrastructure for industrial development**, projects that bolster inland distribution capacity, strengthen global supply chain redundancy, and improve connectivity with the North Carolina Ports Authority and Class I railroads.
- **A first-of-its-kind, FRA-approved Track Protection and Flagging Program**, now active in a dozen states, designed to serve railroads facing right-of-way safety and management challenges.

My qualifications—including experience with the Ports of Mobile and New Orleans—uniquely position me to serve on RSTAC. Having expertise in freight infrastructure, grant alignment, and corridor modernization; the ability to manage shared freight-passenger corridors; and experience with strategic approaches that promote coordination, accountability and scalability offers unique insight and value to help the Council achieve its priorities.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Patricia Haver', written over a circular blue stamp.

Patricia Haver
Chief Commercial Officer, North Carolina Railway Company

Nomination of Patricia Haver to Serve on the Railroad-Shipper Transportation Advisory Council; Docket No.: EP 526 (Sub-No. 23)

Biography of Patricia Haver

Patricia Haver serves as Chief Commercial Officer of North Carolina Railroad (NCRR). In that capacity she leads multiple departments, including Commercial, Strategic Planning, Engineering, Economic Development, Real Estate, Safety, and Government Affairs/Communications. She has worked to secure over \$2B in direct investments, generating 1,200 jobs and 1,000 carloads annually and a \$105M CRISI grant for the Carolina and Piedmont Passenger and Freight Improvement Program with projected public benefits including \$214.49 million in economic vitality, safety, and sustainability.

Prior to joining NCRR, Ms. Haver served as Vice President of Strategy and Industrial Development for the Port of New Orleans and New Orleans Public Belt Railroad, where she directed rail and infrastructure planning during a major gateway expansion and coordinated operations with all six Class I carriers. She led strategic responses to emerging freight patterns while building system resiliency through engineering and network redesign.

She previously spent 21 years with Norfolk Southern, where she held multiple management roles spanning intermodal pricing, automotive logistics, port development, and financial planning. She managed capital projects valued at several billion dollars, improving rail terminal performance for major port authorities like Charleston, Savannah and Mobile and strengthening freight throughput along the Eastern Seaboard.

In addition, she has been a consultant to the Port of Mobile and Louisiana's Avondale Global Gateway Port Terminal.

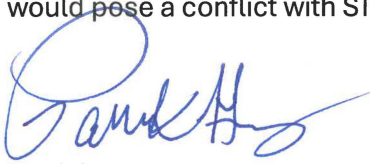
Her career reflects hands-on experience in applying federal funding, regulatory compliance, and private-sector partnership models to successfully advance freight and shipper interests at both regional and national scales.

Ms. Haver holds a BA from the College of William and Mary and an MBA from Old Dominion University with a concentration in Ports and Maritime Operations. She is a past Board Member of On Track North America, Railway Industrial Clearance Association (RICA), and International Freight Forwarders and Custom Brokers Association of New Orleans (IFFCBANO).

Nomination of Patricia Haver to Serve on the Railroad-Shipper Transportation Advisory Council; Docket No.: EP 526 (Sub-No. 23)

Eligibility Statement of Patricia Haver

I affirm that I am able to serve immediately and for the full term of an appointment. I further affirm that I have no conflicts of interest or other disqualifying factors that would preclude my service on the Railroad-Shipper Transportation Advisory Council. I am not currently employed by or affiliated with any entity that would pose a conflict with STB objectives.

A handwritten signature in blue ink, appearing to read 'Patricia Haver', with a large, stylized initial 'P'.

Patricia Haver

Chief Commercial Officer, North Carolina Railroad Company

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