

*Surface Transportation Board
Washington, D.C. 20423-0001
Office of Economics*

September 20, 2024

Re: Waybill Request WB24-13

I have approved the addition of the following individual to the waybill access letter in WB24-13:

- Wan-Chiao Chang – University of British Columbia – PhD Student

Prior payment of processing and mailing cost of **\$62** (\$62 per signature) is required. Payment can be made through the Board's electronic payment system, Pay.gov. Your payment through Pay.gov will generate a unique Pay.gov transaction number, which you will need to provide with your signed agreement. Pay.gov accepts payment through bank accounts, credit cards, debit cards with a MasterCard or Visa logo, and digital wallet. Payment can also be made directly to the Board via check or money order.

Sincerely,

FRANCIS
O'CONNOR

Digitally signed by
FRANCIS O'CONNOR
Date: 2024.09.20
12:36:37 -04'00'

Francis O'Connor
Acting Director
Office of Economics

Waybill Agreement WB24-13

I have read and understand the conditions for release of the CCWS data. I agree to comply fully with these conditions and the provisions of this confidentiality agreement. No later than thirty days before the agreement expires, I will request an extension of this agreement, if necessary. If no extension is requested, I will return or destroy all CCWS data and certify that I have done so. I have the authority to sign this agreement.

By: Wan-Chiao Chang

Wan Chiao Chang
Signature

From: [Yang, Ron](#)
To: [Monaco, Kristen](#)
Cc: [Dusenberry, Alexander](#); [Pedro Degiovanni](#)
Subject: Application to Add Individual to Waybill Agreement
Date: Wednesday, September 18, 2024 1:55:51 PM

Dear Dr. Monaco,

My co-author (Dr. Pedro Degiovanni) and I are currently accessing the Carload Waybill Samples for a research project, most recently approved and extended under Waybill Request WB24-13. We would like to add a graduate research assistant to work with us on the project, and would therefore like to apply for her to be added to our agreement so that she can access the data.

The research assistant is Wan-Chiao Chang. She is a first-year PhD student in Strategy at the University of British Columbia. We hope this experience will help her develop research and data analysis skills, and also accelerate our project towards publication.

Please let me know if I can provide any additional information that would assist this application. Thank you so much!

Best,
Ron Yang

Ron Yang ([he/him](#))

Assistant Professor

Sauder School of Business | Strategy and Business Economics

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<https://www.rnyang.net>