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January 10, 2024

Sent via E-Filing

The Honorable Martin J. Oberman, Chairman
United States Surface Transportation Board
395 E Street, S.W.
Washington D.C. 20423

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Office of Proceedings
January 10, 2024
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Public Record

Re: Docket No. EP 774 (Sub-No. 1, *Notice of Passenger Rail Advisory Committee Vacancies*)

Dear Chairman Oberman:

In response to the Federal Register notice of the establishment of Passenger Rail Advisory Committee (PRAC) and the Surface Transportation Board's (STB) notice of January 4, 2024 inviting nominations to staff the committee, it is my pleasure to submit the nomination of Andy Daly to fill one of the Class I positions on the PRAC committee.

Mr. Daly was appointed to Senior Director Passenger Operations for CSX Transportation, Inc. (CSXT) in October 2017 and continues to lead the CSXT Passenger Operations group. Mr. Daly serves as the National Railroad Passenger Corporation (Amtrak) officer for CSXT and leads a team of 12 individuals in managing the performance of Amtrak and commuter passenger operations that CSXT hosts as well as the contracts and relationships with passenger railroads where CSXT is a tenant on their lines. This is a significant responsibility given that CSXT is one of the most passenger-intensive freight railroads in the United States, hosting on average 59 daily Amtrak trains as well as hundreds of week-day trains operated by commuter rail providers like VRE, MARC, and MBTA.

Mr. Daly has over 20 years of experience with CSXT. Prior to his current passenger rail role, Mr. Daly served in a number of operational leadership positions across CSXT's network that render him uniquely qualified to provide the type of information, advice, and recommendations the STB hopes to receive from PRAC members. Mr. Daly spent time in a front line management position as a Manager of Train Operations in Toledo, Ohio. He served as a Terminal Manager in Philadelphia, overseeing operations in three different yards as well as line-of-road operations. And he was twice stationed in Chicago, first as a Director of Train Operations in CSXT's dispatch center, and then as a Superintendent of Train Operations leading that same dispatch center. Mr. Daly regularly draws on this substantial operational experience when managing passenger rail performance within CSXT and in negotiating with Amtrak concerning present and future passenger service.

During his tenure as Senior Director Passenger Operations, Mr. Daly has achieved for CSXT many of the goals the STB has established for PRAC. One of these goals is to improve efficiency on passenger rail routes and address passenger on-time performance issues. Mr. Daly was instrumental in leading substantial operational improvements in the performance of passenger trains operating on CSXT's network, taking Amtrak contractual on-time performance from below 70% to consistently above 90% in recent years. PRAC will also focus on how to reduce disputes between passenger rail carriers and freight rail hosts regarding the use of freight rail-owned facilities and infrastructure for passenger service. Mr. Daly recently testified in November 2023 before the U.S. House of Representatives Subcommittee on Railroads, Pipelines, and Hazardous Materials about CSXT's approach for successfully introducing new or expanded passenger service on CSXT's network. That tested approach has resulted in successful projects such as a transaction to transfer track and right-of-way to the Commonwealth of Virginia, which is facilitating the expansion of VRE and Amtrak services while preserving CSXT's ability to meet current and future freight demand.

In sum, Mr. Daly has extensive freight and passenger rail experience that puts him in an ideal position to advise the STB as a member of PRAC on how best to balance intercity passenger and commuter rail interests with the interests of freight rail carriers and their customers. CSXT agrees to be responsible for Mr. Daly's expenses incidental to service on PRAC, including any annual dues that PRAC members agree to assess themselves to support PRAC's expenses. Mr. Daly is aware that PRAC members receive no compensation for their service on PRAC, and he is willing to serve as a Class I representative effective immediately upon appointment should he be selected.

Thank you for your consideration of Mr. Daly to serve on the Passenger Rail Advisory Committee.

Mr. Daly's contact information is as follows:

Andy Daly

904-359-3568

Andy_Daly@csx.com

Should you have any questions, please don't hesitate to let me know.

Sincerely,

A handwritten signature in blue ink, appearing to read "Nathan D. Goldman", with a long horizontal flourish extending to the right.

Nathan D. Goldman

Executive Vice-President & Chief Legal Officer