

January 9, 2026

EP 526 (Sub-No. 24)
310701

The Honorable Patrick Fuchs
Chairman
Surface Transportation Board
395 E Street, SW
Washington, DC 20423

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Office of Chief Counsel
January 12, 2026
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Public Record

Dear Mr. Fuchs:

I am pleased to nominate Justin Cauley for the Railroad-Shipper Transportation Advisory Council (RSTAC) as a large shipper representative.

I have known and worked with Justin during my five years staffing rail for the National Grain and Feed Association (NGFA). Justin currently is the Chairman of NGFA's Transportation and Logistics Committee.

The NGFA, established in 1896, consists of grain, feed, processing, exporting and other grain-related companies that operate facilities handling U.S. grains and oilseeds. Its membership includes grain elevators; feed and feed ingredient manufacturers; biofuels companies; grain and oilseed processors and millers; exporters; livestock and poultry integrators; and associated firms that operate over 8,000 facilities providing goods and services to the nation's grain, feed and processing industry. NGFA's membership includes cooperatives and private companies employing 175,000 Americans and supporting over 1.16 million associated jobs nationwide with an annual economic impact of \$401.7 billion.

At CHS, Justin serves as the Vice-President for Transportation and has extensive experience in all transportation modes. In addition, he is the Chairman of the National Grain Car Council and was a five-year member of the National Shipper Advisory Committee for the Federal Maritime Commission.

I believe Justin's experience at CHS makes him uniquely qualified to serve. He interacts with all Class I railroads and many shortline railroads and utilizes several different types of rail services for its various business units.

Thank you for your consideration of Justin for RSTAC and please feel free to contact me if I can be of any further assistance as you seek to fill this key position.

Sincerely yours,

Max Fisher

Max Fisher
Chief Economist and Treasurer
National Grain and Feed Association