

NEIL M. O'LEARY
MAYOR



MACK DEMAC
CHIEF OF STAFF

OFFICE OF THE MAYOR
THE CITY OF WATERBURY
CONNECTICUT



January 29th, 2021

301810

Ms. Cynthia T Brown
Chief of the Section of Administration Office of Proceedings
Surface Transportation Board
395 E. Street S.W.
Washington D.C. 2043

ENTERED
Office of Proceedings
March 25, 2021
Part of
Public Record

Re: Docket No. FD36172CSX Corporation and CSX Transportation Inc.-Control and Merger-Pan Am Systems, Inc., et al.

Dear Ms. Brown:

I am writing in support of the proposed merger and acquisition of Pan Am Systems and its subsidiaries by CSX Transportation, Inc. ("CSXT") and respectfully request that the Surface Transportation Board expeditiously approve the merger.

Waterbury, with a proud history of manufacturing, continues to rely on our local businesses to invest in our labor market and grow our Grand List. This acquisition will allow our Manufacturing Community more effective and efficient means of increasing productivity. Businesses such as Albert Brothers, who have been doing business in Waterbury for over 125 years, will experience a significant positive impact in how they do business.

The City of Waterbury and the region looks forward to the improved service we will receive from CSXT following the approval of the Surface Transportation Board, of the merger, of Springfield Terminal into CSXT. We welcome the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance, with higher velocity, faster equipment turns and greater consistency.

Improved rail service is a must for business in our region, it will allow for exploration and implementation of market opportunities and enhance competitiveness through lower costs and better service. In addition, from a community standpoint, the potential of doing more rail business has a dramatic positive impact on both traffic and the environment in the region.

Every railcar shipped, or received, is not only more energy efficient but is also the equivalent of taking 4 tractor trailers off our roads.

I wholly support the proposed merger and request that the Surface Transportation Board approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Neil M. O'Leary", with a long horizontal flourish extending to the right.

Neil M. O'Leary
Mayor